



***Cal* OES**

GOVERNOR'S OFFICE
OF EMERGENCY SERVICES

California Homeland Security Grant Program Project Application Development Training

December 2023

Agenda and Course Outline

1. Purpose of the Workshop
2. Intended Benefits of the Workshop
3. Defining and Developing an HSGP Project
 - a. Project Development Principles
 - b. Project Descriptions
 - c. Project Description Examples
4. Aligning Projects to California's and the National Priority Investment Areas
 - a. California's 2023 SHSP IJs
 - b. California's National Priority Project Investments
5. Strategies for Writing National Priority Projects

Purpose

- The purpose of this training is to better enable Homeland Security Grant Program (HSGP) subrecipients to effectively write HSGP funded projects, and more accurately and consistently align HSGP funded projects to California's and the National Priority investment areas.

Benefit

- Better written and more accurate and consistent alignment of projects to investment areas and core capabilities will better enable the state and subrecipients to:
 1. Gain project approval from FEMA; fewer holds
 2. Track their investments against the state's homeland security strategy
 3. Understand and articulate the impacts and outcomes from those investments across the state in a consistent manner
 4. Provide better data to Congress and the Administration in support of continuing the grant programs.

Defining and Developing a Project

HSGP Project Elements

- Plans
 - Organization/People/Teams
 - Equipment
 - Training
 - Exercises
- ✓ A single project can have as few as one or as many as all these resources within it.

Project Development Principles

- **Keep like things together.** Like things means the things are directly linked to a single issue, purpose, or topic area. It does not necessarily mean the things have to be from the same resource or solution area. A project that includes the development of an emergency operations plan followed by training on the plan, and an exercise to test and evaluate the plan, would involve like things, because each element is directly linked to the same item – the emergency operations plan.
- **Separate out the things that are different.** A training project that includes training courses for hazardous materials response teams, community emergency response teams, intelligence analysts, and terrorism awareness for law enforcement is not made of “like things.”
- **Be descriptive without being gratuitous.** A project description should be no more than a paragraph or two at the most. Descriptions that go beyond this size often include unnecessary information that can confuse a reader. No extra points for being verbose.
- **Give the project a clear name.** HazMat team training, or fusion center personnel sustainment, EOD team equipment enhancement, etc.

Project Description

- Look for the following information when writing or reviewing a project:
 - **Who** the project is for, e.g., local HazMat Team, Bomb Squad, EOC, Water Treatment Plant, Fusion Center, etc.
 - **What** the project entails, e.g., plans, equipment, training, etc.
 - Describe **where*** the project will take place, e.g., the county EOC, a city park, etc.
 - Describe **when*** the project will start and end - needs to be within the period of performance of the grant
 - Describe **why** the project is necessary, or what the intended benefit will be

*The “where” and the “when” are not always required. The where is sometimes accounted for in the who or the what.

Actual Description Examples

- Gas Masks.
- System allowing for cell phone tower analysis immediately following a catastrophic incident increasing the ability share information received with other agencies.
- Future specialized training related to the specified investment justification for critical infrastructure protection and explosive mitigation.



Project Description Examples

- **(who)** The city will hire a contractor **(what)** to design, develop, and conduct a full-scale active shooter exercise involving law enforcement, Fire/EMS, and emergency management personnel **(when)** in 2024 **(where)** at a simulated outdoor concert event involving over 10,000 people **(why)** to test and evaluate emergency communications plans and capabilities across public safety disciplines, private security staff, and local jurisdictions.
- **(who)** The County will **(what)** install fencing, lighting, cameras, and gates, **(where)** across the perimeter of the local water treatment plant, **(when)** in 2024, **(why)** to detect and protect against unauthorized intrusion and sabotage at the plant. The cameras will be monitored 24 hours a day by either on-site staff or remotely.

Project HSGP Solution Areas

- Urban search and rescue equipment and training for 200 local fire service responders in Blank City from 2024 through 2025 to enhance search and rescue capabilities in collapsed structures following an earthquake, bombing, or other situation. Equipment will include listening devices, search cameras, flashlights, extension leads, etc. Training will include canine search, advanced structures, and heavy equipment and rigging.
 - Planning: N/A
 - Organization: N/A
 - Equipment: \$95,000
 - Training: \$75,000
 - Exercises: \$0

Aligning Projects to California's and the National Priority Investment Areas

FY 2023 California IJs

National Priority Investment Areas	
1	Enhance Information & Intelligence Sharing & Cooperation with Federal Agencies, including DHS
2	Enhance the Protection of Soft Targets/Crowded Places
3	Enhance Cybersecurity
4	Enhance Community Preparedness and Resilience
5	Combatting Domestic Violent Extremism
11	Enhance Election Security
California's Remaining Investment Areas	
6	Strengthen Communications Capabilities Through Planning, Governance, Technology, & Equipment
7	Enhance Medical and Public Health Preparedness
8	Strengthen Information Sharing and Collaboration
9	Enhance Multi-Jurisdictional/Inter-Jurisdictional All-Hazards/Whole Community Incident Planning, Response & Recovery Coordination
10	Protect Critical Infrastructure and Key Resources (including Food & Agriculture)

Training and Exercises

- Training and Exercises is no longer a distinct state IJ
- Training and exercise projects should go under the IJ the training and/or exercise project most directly aligns with
 - Cybersecurity exercise series should fall under IJ #3
 - COML training should fall under IJ #6
 - Statewide Medical and Health Exercise activities should fall under IJ #7
 - Search and rescue training should fall under IJ #9
 - Bomb squad exercise should fall under IJ #9
 - CERT training should fall under IJ #4

National Priority Investments

- The National Priority (NP) investment areas were created by DHS in 2020
- 30% of all grant funding must go towards the NP investment areas
- In FY 2023 there were 6 NP areas
 1. Enhancing the protection of soft targets/crowded places – 3% minimum
 2. Enhancing information and intelligence sharing and analysis, and cooperation with federal agencies, including DHS – 3% minimum
 3. Combating domestic violent extremism – 3% minimum
 4. Enhancing cybersecurity – No minimum
 5. Enhancing community preparedness and resilience – 3% minimum
 6. Enhancing election security – 3% minimum

IJ #1: Enhance Information & Intelligence Sharing & Cooperation with Federal Agencies, including DHS

- National Priority Investment
 - 3% of HSGP award
- This is now the primary “Fusion Center IJ”
- Covered projects include the following:
 - Fusion center intelligence analyst salaries, or fusion center planning, equipment, training, exercises
 - TLO training or equipment
 - Intelligence and counter terrorism planning and training
 - Projects involving information sharing with all DHS components; other operational, investigative, and analytic entities; and other federal law enforcement and intelligence entities
 - Projects involving cooperation with DHS officials and other entities designated by DHS in intelligence, threat recognition, assessment, analysis, and mitigation
 - Projects involving the identification, assessment, and reporting of threats of violence

IJ #2: Enhance the Protection of Soft Targets/Crowded Places

- National Priority Investment
 - 3% of HSGP award
- Covered projects include the following:
 - Operational overtime
 - Critical infrastructure analysts' salaries (including fusion center personnel)
 - ILO training
 - Security screening equipment for people and baggage
 - Site vulnerability and risk assessments
 - Cameras, lighting, gates, bollards, fencing, etc.
 - Access control systems
 - Critical infrastructure database management
 - Special event security planning and exercises
 - Public information and warning systems at soft targets and crowded places
 - *Bomb squad and hazardous materials team equipment and training to conduct screening, search, and detection operations at soft targets and crowded places*

IJ #3: Enhance Cybersecurity

- National Priority Investment
 - No minimum
- Covered projects include the following:
 - Cyber analysts at a fusion center or security operations center
 - Cyber risk assessments
 - Migrating online services to the “.gov” internet domain
 - Projects that address vulnerabilities identified in cybersecurity risk assessments
 - Improving cybersecurity of critical infrastructure to meet minimum levels identified by the Cybersecurity and Infrastructure Security Agency (CISA)
 - Cybersecurity training and planning
 - Cyber incident response teams
 - Software upgrades for information system and network security
 - Cybersecurity related training
 - Information system continuity planning

IJ #4: Enhancing Community Preparedness and Resilience

- National Priority Investment
 - 3% of HSGP award
 - Covered projects include the following
 - Community Emergency Response Team programs
 - Volunteer or donations management projects
 - “Ready” campaigns for community preparedness and resilience
 - Mass care and sheltering plans, exercises, or training
 - Emergency response planning, homeland security strategies
 - Alert and warning systems, planning or training
 - Critical infrastructure database management
 - See something, say something campaigns
 - THIRA/SPR development
 - Vulnerability reduction at critical infrastructure and key resources
 - Educational programming to guide schools and students on how to create emergency kits and family communications plans for disasters.

IJ #5: Combat Domestic Violent Extremism

- National Priority Investment
 - 3% of HSGP award
- Covered projects include the following:
 - The salary of a fusion center analyst focused on domestic terrorism
 - Projects aimed at countering DVEs online
 - Open source analysis of misinformation campaigns, targeted violence and threats to life, including tips/leads, and online/social media-based threats
 - Projects to bolster sharing and leveraging intelligence and information
 - Projects to support threat assessment programs to identify, evaluate, and analyze indicators and behaviors indicative of domestic violent extremists
 - Training and awareness programs (e.g., through social media, suspicious activity reporting [SAR] indicators and behaviors) to help detect and prevent radicalization
 - Sovereign Citizens awareness training
 - Staff and outreach efforts related to PVE programs
 - Training and awareness programs (e.g., through social media, SAR indicators and behaviors) to educate the public on misinformation campaigns and resources to help them identify and report potential instances of domestic violent extremism
 - *Equipment for first responders to respond to domestic violent extremist terrorist attacks, e.g., active shooter scenarios*

IJ #11: Enhance Election Security

- National Priority Investment
 - 3% of HSGP award
- Covered projects include the following:
 - Physical security planning support for voting centers
 - Physical/site security measures – e.g., locks, shatterproof glass, alarms, access controls, etc.
 - General election security navigator support
 - Cyber navigator support
 - Cybersecurity risk assessments, training, and planning for online voting
 - Projects that address election vulnerabilities identified in cybersecurity risk assessments
 - Iterative backups, encrypted backups, network segmentation, software to monitor/scan, and endpoint protection for election systems
 - Distributed Denial of Service protection
 - Migrating online services to the “.gov” internet domain
 - Online harassment and targeting prevention services
 - Public awareness/preparedness campaigns discussing election security and integrity measures

IJ #6: Strengthen Communications Capabilities Through Planning, Governance, Technology and Equipment

- Radios
- 911 dispatch systems
- Public alert and warning systems
- Towers
- PIO training
- TICP updates
- SCIP updates
- Joint Information Center

IJ #7: Improve Medical and Health Capabilities

- Public health laboratories
- Public health surveillance and epidemiological investigation
- Medical surge equipment or plans
- Medical counter measures dispensing exercises
- Medical supplies
- Isolation and quarantine
- Patient tracking
- Emergency medical related projects
- Medical equipment stockpiling

IJ #8: Strengthen Information Sharing and Collaboration

- This is the non-NP related information sharing investment area
- Once you hit your intelligence and information sharing NP target allocation of 3%, you may place your information sharing projects here or in another applicable NP area
- Project areas covered here may include
 - COPLink for law enforcement agencies
 - GeoTime Software for Crime Analysis
 - Records and Information Management Systems
 - Fusion Center projects not required for NP IJs

IJ #9: Enhance Community Capabilities via Inter-Jurisdictional Planning, Response & Recovery Coordination

- EOC upgrades or exercises
- WebEOC Projects
- Fire incident response
- Mass Evacuation
- HazMat Teams
- Fatality Management
- Catastrophic Planning
- Mass Care
- Incident Management Teams
- Search and Rescue
- Bomb squads, SWAT teams
- Active Shooter training and exercises
- Recovery related projects
- Pet management in a disaster
- CERT programs
- Volunteer or donations management projects
- Ready campaigns

IJ #10: Protect Critical Infrastructure and Key Resources

- Site vulnerability and risk assessments
- Cameras, lighting, gates, bollards, fencing, etc. at critical infrastructure sites
- Access control systems
- Critical infrastructure database management
- Special event security planning
- Food or agriculture preparedness/security related projects
 - Livestock trailer for evacuation
 - Laboratory equipment
 - Disaster Animal Response Team
- Virtually all projects covering animals owned in primarily a commercial capacity, e.g., food or livestock, belong in IJ 10, and virtually all projects covering animals as pets will belong in IJ 9.
- **Fusion center staff costs for critical infrastructure protection units/personnel not required for NP IJ**

Strategies for Addressing the National Priority Investment Areas

Strategies for Addressing National Priority Projects

- Do not assume just because a project was approved one year it will be approved the next
 - **Scrutiny of NP projects is increasing**
- Meet the minimum funding amount per NP area
- Do not exceed the total required for the NPs, (30%), by much

Strategies for Addressing National Priority Projects, Cont.

- Projects may fit under one or more NP areas
 - All things being equal, pick the category where the project is most needed to meet the percent requirement for that category
 - Write the project description **to meet the focus of the NP** you place it under. Focus on the language associated with that NP when writing the project description.

Potential Crossover Among Projects and the NP

Project Type	Primary NP IJ	Secondary NP IJ
Cyber analysts	Cybersecurity	<ul style="list-style-type: none"> - Information Sharing - Countering DVE - Election Security
Critical infrastructure protection analysts	Soft Targets/Crowded Places	<ul style="list-style-type: none"> - Information Sharing - Election Security - Countering DVE
Intelligence analysts	Information Sharing	<ul style="list-style-type: none"> - Soft Targets/Crowded Places - Countering DVE - Election Security
Infrastructure protection measures	Soft Targets/Crowded Places	<ul style="list-style-type: none"> - Election Security - Community Preparedness
Alert and warning systems	Community Preparedness	Soft Targets/Crowded Places
Active shooter	N/A	<ul style="list-style-type: none"> - Soft Targets/Crowded Places - Countering DVE - Election Security

Sample Fusion Center Analyst NP Project Alternatives

- **Election Security:** (why) To address threats to our election systems from foreign actors and domestic extremists, (who) the fusion center will (what) sustain and provide training to an analyst on how to identify, respond to, and communicate information concerning threats to and any breaches of election systems in the region. This will include how to identify and report threats to law enforcement and information security professionals, and how to protect critical election infrastructure against malware and ransomware attacks, phishing attempts, and other efforts to disrupt our elections. (when) The training will occur over the next year prior to the election.
- **Cybersecurity:** (why) To address **cyber** threats from **hackers, terrorists, and criminals** against our region's **information systems**, (who) the fusion center will (what) sustain and provide **cybersecurity training** to **a cyber analyst** on how to identify, respond to, and communicate **cyber threat information** and any breaches of our information systems. This will include how to identify and report **cyber threats** to law enforcement and information security professionals, and how to protect critical **cyber infrastructure** against malware and ransomware attacks, phishing attempts, and other efforts to disrupt our **information systems**. (when) The training will occur over the next year.

Sample Fusion Center Analyst NP Project Alternatives

- **DVE:** To combat domestic violent extremists, the region will sustain a fusion center analyst to conduct open-source analysis of DVE driven disinformation and misinformation campaigns and online and social media-based threats. The analyst will generate daily and weekly reports for law enforcement and other policy makers summarizing the DVE threat generally and more specifically for the region. This will include strategies to combat the DVE threat. The analyst's activities will be conducted in a manner consistent with the First Amendment and state laws.
- **Cybersecurity:** To combat **cyber-terrorism** on-line, the region will sustain a fusion center analyst to conduct open-source analysis of online and social media-based threats, **including those against critical cyber networks**. The analyst will generate daily and weekly reports for law enforcement, **chief information security officers**, and other policy makers summarizing the threat generally and more specifically for the region. This will include strategies to combat the **on-line threats**. The analyst's activities will be conducted in a manner consistent with the First Amendment and state laws.

Sample Active Shooter Alternative NP Projects

- **Soft Targets/Crowded Places Sample:** (who) The county will (when) over the next year (what) acquire ballistic helmets and shields for law enforcement and fire/EMS responders to (why) protect and mitigate damage and loss of life **at soft targets and crowded places** across the city at risk from attack by active shooter(s). **The soft targets are often open venues with large numbers of people limiting physical protective measures and requiring rapid emergency response.** The personal protective equipment will allow first responders to enter hot and warm zones more quickly to both engage and neutralize the shooter(s) and render first aid to wounded victims, increasing the likelihood of survival among the victims and preventing further loss of life caused by the shooter(s).
- **DVE Sample:** The county will acquire ballistic helmets and shields for law enforcement and fire/EMS responders to prevent and mitigate damage and loss of life resulting from **a DVE active shooter attack** at locations across the city. The personal protective equipment will allow first responders to enter hot and warm zones more quickly to both engage and **neutralize the DVE shooter(s)** and render first aid to wounded victims, increasing the likelihood of survival among the victims and **preventing** further loss of life caused by the shooter(s).

Actual Rejected DVE NP Project

- In an effort to combat domestic violent extremists, this project will fund investment in equipment to provide the region with real-time information to reduce response times and better allocate resources in the event of a domestic violent extremist attack.
- The region has been alerted to how domestic violent extremists present the most persistent and lethal terrorist threats from the self-radicalization taking place behind a computer screen, to manifestos left by mass shooters, to violent opportunists who quickly organize for looting, to disinformation peddled by hostile nation-state actors designed to erode public trust in policing.
- There were several THIRA/SPR gaps in on-scene protection and response capabilities that were identified in 2020 due to the COVID-19 **pandemic, ongoing civil unrest, domestic violent extremist attacks, election security, and cybersecurity.**
- To address this gap, the purchase of tactical response equipment, tactical communication, and medical equipment for use in on-scene response to Active Shooter incidents, medical aid will support the national priority of combating domestic violent extremism **by improving the response capabilities of law enforcement agencies** in the event of an Active Shooter incident or other violent extremist activity.

Sample Alternative DVE NP Project

- The region has determined that radicalized domestic violent extremists (DVEs) pose a high risk of carrying out active shooter events across the region.
- To address this threat, the region will acquire tactical response equipment, tactical communication, and medical equipment for law enforcement and fire/EMS responders to prevent and mitigate damage and loss of life resulting from a DVE active shooter attack at locations across the region.
- The equipment will allow first responders to enter hot and warm zones more quickly to both engage and neutralize the DVE active shooter(s) and render first aid to wounded victims, increasing the likelihood of survival among the victims and preventing further loss of life caused by the DVE shooter(s).

Rejected and Sample DVE NP Project

- **Rejected** – The City will procure contract support services or provide staff to conduct open-source analysis of disinformation and misinformation campaigns, targeted violence and threats to life, including tips/leads, and online/social media-based threats.
- **Alternative** – The City will procure contract support services to conduct open-source analysis of disinformation and misinformation campaigns, targeted violence and threats to life, including tips/leads, and online/social media-based threats **in support of local law enforcement to detect and interdict domestic violent extremists that may threaten the city or the region. Classroom and virtual training and seminars for law enforcement on how to detect DVEs on-line will also be provided, including suspicious activity detection and reporting, First Amendment protections, and interdiction strategies tailored to addressing DVEs.**

Sample NP Intelligence and Information Sharing Projects

- **Rejected** – This investment will provide physical and technological security measures to **harden critical infrastructure within the region** and aid in the reconstitution of those infrastructure sites after an incident. This investment justification draws from the Core Capabilities and Targets in the SPR to build and maintain the region's ability to protect its many soft targets and crowded places that are easily accessible to large numbers of individuals and currently have limited or no protective measures in place. This includes venues, sporting events, tourist destinations, beaches, political rallies, and other under-protected areas.
- The region's SPR includes **Physical Protective Measures** as a Core Capability. Desired outcomes include ensuring **physical security measures are developed**, implemented, and maintained on an ongoing basis, and that procedures for the collection of **physical security risk data** to share with Federal, State, and local agencies about physical protective measures are developed. The Capability is rated at a medium priority level. In addition, this investment supports Screening, Search, and Detection Capability Gaps through the purchase and maintenance of **detection and screening equipment used to protect** sports venues, transportation systems, shopping venues, crowded places, election polling sites, as well as other vulnerable locations. In addition, this investment will support the protection of first responders who are responsible for screening and responding to threats at these locations through the purchase of specialized Personal Protective Equipment (PPE).
- **Alternative** – Place under Soft Targets and Crowded Places NP Area and shorten and tighten the narrative.

Project Development Checklist

- ✓ Describe **who** the project is for, e.g., local HazMat team, bomb squad, emergency operations center (EOC), water treatment plant, fusion center, etc.
- ✓ Describe **what** the project entails, e.g., plans, equipment, training, etc.
- ✓ Describe **where** the project will take place, e.g., which city, county, or region, site, area, etc.
- ✓ Describe **when** the project will start and end – needs to be within the period of performance of the grant.
- ✓ Describe clearly **why** the project is necessary, or what the intended benefit/outcome or primary purpose will be. This is critical and will often determine the IJ and Core Capability to align with.
- ✓ Keep like things together. Like things means the things are directly linked to a single issue, purpose, or topic area.
- ✓ Separate out the things that are different. A project that includes equipment for a public safety bomb squad should not also include equipment for a fusion center.
- ✓ Be descriptive without being gratuitous. A project description should be no more than a paragraph or two.
- ✓ Give the project a clear name. The name should be directly linked to the project description by giving the reader a clear indication of what the project is generally focused on.
- ✓ For NP projects, be sure that the language used to describe the project clearly fits under the NP area you are submitting under.
- ✓ Do not exceed (by much) the mandatory amount of funding required for the NP areas. While a slight overage may be necessary, there is little benefit to putting more money in the NP IJs than the required 30%.
- ✓ Look to the project's primary purpose when choosing a primary Core Capability. All projects will impact multiple Core Capabilities, but subrecipients must choose only one as primary and the primary purpose will determine the primary Core Capability.

Match the Project to the Correct Investment

Project

- A. The County will purchase 15 SCBAs in 2021 for 4 city fire departments across the jurisdiction for surge fire fighting capacity.
- B. The City of Chatterbox is procuring 20 P25 mobile radios for Chatterbox PD in 2021 to improve rural area interoperable communications capabilities for all hazards.
- C. Smiley County will conduct a site vulnerability assessment at the County Special Events Center to identify vulnerabilities and risk to attendees and staff from a variety of terrorism threats.

Investment Justification

- 2. Enhance Protection of Soft Targets/Crowded Places
- 4. Community Prep/Resilience
- 5. Combat Domestic Violent Extremism via Intel Collection, Analysis, Training & Community Resilience
- 6. Strengthen Communications Capabilities through Planning, Governance, Technology, and Equipment
- 8. Strengthen Information Sharing & Collaboration
- 9. Enhance Community Capabilities via Inter-Jurisdictional Planning, Response & Recovery Coordination
- 10. Protect Critical Infrastructure and Key Resources.

Match the Project to the Correct IJ

[ANSWERS]

Project

- A. The County will purchase 15 SCBAs in 2021 for 4 city fire departments across the jurisdiction for surge fire fighting capacity.
- B. The City of Chatterbox is procuring 20 P25 mobile radios for Chatterbox PD in 2021 to improve rural area interoperable communications capabilities for all hazards.
- C. Smiley County will conduct a site vulnerability assessment at the County Special Events Center to identify vulnerabilities and risk to attendees and staff from a variety of terrorism threats.

Investment Justification

- 9. Enhance Multi-Jurisdictional/Inter-Jurisdictional All-Hazards/Whole Community Incident Planning, Response & Recovery Coordination
- 6. Strengthen Communications Capabilities through Planning, Governance, Technology, and Equipment
- 2. Enhance Protection of Soft Targets/Crowded Places, or
- 10. Protect Critical Infrastructure and Key Resources.

Match the Project to the Correct Investment

Project

- A. Over the course of the next two years, the city will provide training to over 100 local law enforcement officers on how to detect and interdict domestic violent extremists, including how to respond to and de-escalate encounters with “sovereign citizens” to prevent attacks against the people and infrastructure in the city.
- B. The region will sustain two cyber analysts in its fusion center over the next two years to detect and respond to cyber threats and attacks against the region’s information technology and operational technology systems, including water and power, to prevent and mitigate any damage resulting from such attacks.
- C. The county will, over the next year, acquire ballistic helmets and shields for law enforcement and fire/EMS responders to protect and mitigate damage and loss of life at soft targets and crowded places across the city at risk from attack by active shooter(s). The personal protective equipment will allow first responders to enter hot and warm zones at the soft targets more quickly to both engage and neutralize the shooter(s) and render first aid to wounded victims, increasing the likelihood of survival among the victims and preventing further loss of life caused by the shooter(s).

Investment Justification

- 2. Enhance Protection of Soft Targets/Crowded Places
- 3. Enhance Cybersecurity
- 5. Combat Domestic Violent Extremism via Intel Collection, Analysis, Training & Community Resilience
- 6. Strengthen Communications Capabilities through Planning, Governance, Technology, and Equipment
- 8. Strengthen Information Sharing & Collaboration
- 9. Enhance Community Capabilities via Inter-Jurisdictional Planning, Response & Recovery Coordination
- 10. Protect Critical Infrastructure and Key Resources.

Match the Project to the Correct IJ

[ANSWERS]

Project

- A. Over the course of the next two years, the city will provide training to over 100 local law enforcement officers on how to detect and interdict domestic violent extremists, including how to respond to and de-escalate encounters with “sovereign citizens” to prevent attacks against the people and infrastructure in the city.
- B. The region will sustain two cyber analysts in its security operations center over the next two years to detect and respond to cyber threats and attacks against the region’s information technology and operational technology systems, including water and power, to prevent and mitigate any damage resulting from such attacks.
- C. The county will, over the next year, acquire ballistic helmets and shields for law enforcement and fire/EMS responders to protect and mitigate damage and loss of life at soft targets and crowded places across the city at risk from attack by active shooter(s). The personal protective equipment will allow first responders to enter hot and warm zones at the soft target locations more quickly to both engage and neutralize the shooter(s) and render first aid to wounded victims, increasing the likelihood of survival among the victims and preventing further loss of life caused by the shooter(s).

Investment Justification

- 5. Combat Domestic Violent Extremism via Intel Collection, Analysis, Training & Community Resilience
- 3. Enhance Cybersecurity
- 2. Enhance Protection of Soft Targets/Crowded Places
- 9. Enhance Community Capabilities via Inter-Jurisdictional Planning, Response & Recovery Coordination
- 10. Protect Critical Infrastructure and Key Resources.