



To: Victim Services Stakeholders and Providers

August 2019

The Governor's Office of Emergency Services (Cal OES) and the California Victim Compensation Board (CalVCB) have developed a Strategic Plan for Victim Services in California 2019-2021.

The Strategic Plan reflects our shared commitment to raising awareness and improving delivery of crime victims' services across the State of California. The plan was developed over the past fifteen months with extensive collaboration between our agencies.

Over the next three years, our two agencies will continue to collaborate with one another and with our stakeholders as we implement the plan.

Thank you for your continued commitment to serving crime victims in California.

Sincerely,

MARK S. GHILARDUCCI, Director

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Cal OES

JULIE NAUMAN, Executive Officer

CalVCB